

Boone County Children's Services Board (BCCSB)  
November 13, 2025 Open Meeting Materials

**BCCSB Meeting Agenda**

1. Open Meeting
2. Strategic Planning Update
3. Motion and Vote for Close Session Pursuant to R.S.Mo.§610.021(12)(13)
4. Approve Minutes for October 9, 2025 Meeting – Leigh
  - a. October 9, 2025 BCCSB Meeting Minutes
5. Financial Report for November 13, 2025 Meeting – Joanne
  - a. November 13, 2025 Board Meeting Financials
6. FY2026 Budget Update
  - a. FY2026 Budget Draft
  - b. Proposed FY2026 Personnel Splits
7. The Food Bank for Central & Northeast Missouri, Inc.
  - a. Letter requesting billing process revision
  - b. Email with clarification
8. New Business
9. Director's Update
  - a. Job Point FAQs
  - b. Grassroots Funding Opportunity Update
  - c. Upward Mobility Update
  - d. Health and Justice Coordination Update
10. Family Access Center of Excellence (FACE) of Boone County
  - a. 3<sup>rd</sup> Quarter Report
11. Public Comment
12. Adjourn

**Boone County Children’s Services Board (BCCSB) Meeting**  
**Hybrid Meeting: Virtual\* or In-Person at Boone County Community Services**  
**Department, 107 N 7<sup>th</sup> St., Columbia, MO**

*Thursday, November 13, 2025, at 8:00 a.m.*

**TENTATIVE AGENDA**

1. **Open Meeting**
2. **Strategic Planning Update**
3. **Motion and Vote for Closed Session Pursuant to R.S.Mo. §610.021(12)(13)** 
4. **Approve Minutes for October 9, 2025 Meeting** – Leigh   
Action: Review and vote on the minutes
5. **Financial Report for November 13, 2025, Meeting** – Joanne   
Action: Review and vote on the Financial Reports
6. **FY2026 Budget Update** - Joanne   
Action: Discuss and vote on personnel split changes for FY2026
  - Review revisions for FY2026 Children’s Services Fund budget
7. **The Food Bank for Central & Northeast Missouri, Inc.**   
Action: Discuss and vote on requested change to The Food Bank Market Children & Families contract
8. **New Business** – Leigh
9. **Director’s Update** – Staff
  - Central Missouri Funder Event
  - CoMO Helps
  - Missouri Children’s Services Funds Medicaid Matching
  - Youth Justice System Collaboration
  - The Source Summit - November 13-15
    - Grassroots Funding Opportunity panel
  - Job Point Announcement
  - 2025 Interim Reports
  - 2026 Contract Renewals
  - Grassroots Funding Opportunity
  - Upward Mobility
  - Health and Justice Coordination
10. **Family Access Center of Excellence (FACE) of Boone County**
  - Office Transition
  - Quarterly Report
  - FY26 Reporting
11. **Public Comment**
12. **Adjourn**

**NEXT MEETING: December 5, 2025**

\*Instructions join the virtual meeting:  
Zoom Link - <https://us02web.zoom.us/j/81663526953>  
Meeting ID: 816 6352 6953

**BOONE COUNTY CHILDREN’S SERVICES BOARD MEETING**  
**Virtual Meeting or Boone County Community Services Department**  
**107 N 7<sup>th</sup> St, Columbia, MO 65203**

*Thursday, October 9, 2025 at 8:00 a.m.*

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**MINUTES**

**Board Members Present:** Greg Grupe, Lynn Barnett, Connie Leipard, Sebastián Martínez, Bob Aulgur, Leigh Spence, Rodney Dixon, Michele Kennett,

**Board Members Absent:** Wiley Miller

**Staff Present:** Joanne Nelson – Director, Kristin Cummins – Deputy Director, Enola White – Program Manager, Michelle Thompson – Program Specialist, Victoria Woods – Health & Justice Coordinator, Ben Lee – Administrative Coordinator, Gina Jenkins – Data & Performance Specialist, Kerby Webb – Program & Community Specialist

**Guests:** Naija Farhat - KBIA, Cynthia Berry – Guide Research and Planning

**1. Open Meeting**

Leigh opened the meeting and introduced the board members and guests that were present.

**2. Introduction for Strategic Planning with GUIDE Research and Planning**

Dr. Cynthia Berry introduced herself. She gave a brief background on her work with other children’s services funds and organizations in other cities/counties. She gave a general outline of strategic planning initiatives and an overview of the types of data analysis she would be using for the Boone County Children’s Services Board’s (BCCSB) strategic planning. She also gave a brief description of the reporting process and the types of benchmarks that would be used for the strategic plan.

**3. Motion and Vote for Close Session Pursuant to R.S.Mo.§610.021(11)(12)(13)**

Lynn motioned for closed session at 8:26 am, Bob seconded.

Roll Call: Bob-yes, Greg-yes, Lynn-yes, Connie-yes, Leigh-yes, Sebastián-yes, Michelle-yes, Rodney-yes

Naija was moved to the waiting room during the closed session

Greg motioned to approve funding up to \$4,550 for The Source Summit’s Strategic Innovation Opportunity proposal and requested an itemized list of requested expenses. Rodney Seconded.

Roll Call: Bob-yes, Greg-yes, Lynn-yes, Connie-yes, Leigh-yes, Sebastián-yes, Michele-yes

Bob motioned to come out of Closed Session. Rodney Seconded

Roll Call: Bob-yes, Greg-yes, Lynn-yes, Connie-yes, Leigh-yes, Sebastián-yes, Michele-yes, Rodney-yes

Naija rejoined the meeting at 8:42 am

**4. Approve Minutes for September 11, 2025 Meeting**

Connie motioned to approve the meeting minutes from the last board meeting on September 11<sup>th</sup>.

Lynn seconded. The motion carried.

## **5. Financial Report for September 11, 2025 Meeting**

Joanne gave a report on the net position of the children's services fund:

- The Net Position is \$6,563,215 which is a \$412,218 increase from last month
- The sale tax revenue is \$4,972,719.58
- The use tax revenue is \$967,561.09
- The interest revenue is \$217,948.25
- Year-to-date expenditures and encumbrances are \$13.4 million
- Contract utilization and service reallocations were reviewed

Bob motioned to approve the financial report. Rodney Seconded. The motion carried.

## **6. FY2026 Contract Renewals**

The BCCSB reviewed renewal recommendations based on contract utilization and development/start funding not carrying over to the next fiscal year. The contract amount approved by the BCCSB totals \$13,200,122.35.

Bob motioned to approve the renewal recommendations. Lynn seconded. The motion carried.

## **7. Director's Update – Staff**

- **Missouri Children's Services Funds Medicaid Matching**  
Joanne and other Missouri Children's Services Fund Directors will be meeting with Missouri Department of Social Services to discuss Medicaid matching. The meeting will cover next steps on how to move forward and appropriate benchmarks for implementation.
- **Youth Justice System Collaboration**  
The department has been working with the Juvenile Justice Center on their federal continuum of care grant. The goal is to streamline communication between different stakeholders.
- **NACo Peer Learning Opportunities**  
Victoria recently attended a National Association of Counties (NACo) Peer Learning Exchange trip in Virginia along with the Boone County Joint Communications Director. Victoria shared at the conference Boone County's health and justice coordinating efforts. Victoria learned about several successful projects to help inform Boone County's initiative. Joanne also attended a NACo Peer Learning Exchange trip with D'Markus Thomas-Browne in Washington that shared initiatives on reducing juvenile justice involvement.
- **The Source Summit - November 13-15**  
The Community Services Department will be facilitating a Grassroots Funding Opportunity panel consisting of the six grassroots organizations on November 14. The panel discussion will be recorded and shared with the BCCSB.
- **BCCSB Strategic Planning**  
A date for the strategic planning retreat has almost been finalized. The CSD is working on finding an appropriate venue for the event. Dr Berry is finalizing surveys for dissemination to staff and board members.

- **Philanthropy Missouri Collaboration**

The department is organizing an event for central Missouri funders to network and expand collaboration. Philanthropy Missouri is partnering for this event by facilitating discussions and inviting funders in their network.

- **2025 Interim Reports**

All initial reviews have been done. Still working through follow-up items with orgs. All concerns have been shared with board in closed session.

- **2025 Board Presentation Videos**

The department has compiled feedback from board and responses will be sent. Rodney and Greg spoke about how helpful the videos are in allowing them to be able to speak to the community the different organizations. The board stressed the importance and usefulness of the videos and were very appreciative of the time and effort of the organizations for putting those videos together.

- **Grassroots Funding Opportunity**

Kerby spoke about grassroots panel discussion at the Source Summit conference and that the session will be recorded so that it can be shared with the board.

- **Upward Mobility**

Enola gave an update on the status of Upward Mobility and its initiatives and workgroups. There were updates regarding September meeting attendance and objectives. She shared that Al Plummer, the Early Grade Literacy facilitator, had recently passed away. The work group has adopted a new mascot (an otter) they named after Al in recognition of the wonderful contributions that he made to Upward Mobility over the years. Enola discussed the goals for Upward Mobility for next year and current scheduling priorities for the different workgroups. She also discussed the ongoing social media plan and its intended releases over the next several months.

- **Health and Justice Coordination**

Victoria shared about meetings between the Johnson County and Boone County IT departments regarding data sharing efforts. Key stakeholders were invited in to observe the process and help offer recommendations around the data sharing initiative. The Health and Justice Coordination Council meeting is set for October 28<sup>th</sup> and has had a strong response rate.

**8. Public Comment**

There was no public comment at this time.

**9. Adjourn**

Meeting adjourned at 9:35 am

**NEXT MEETING:  
November 13, 2025, at 8:00 a.m.**

**Community Children's Services**  
**Balance Sheet Report**  
10/31/2025

	<u>September Balance</u>	<u>October Balance</u>	<u>\$ Change</u>
<b>ASSETS</b>			
CASH & INVESTMENTS IN TREASURY	6,535,194	6,164,728	(370,466)
INTEREST RECEIVABLE	28,021	22,399	(5,622)
<b>TOTAL ASSETS</b>	<b>6,563,214.54</b>	<b>6,187,126.77</b>	<b>(376,088)</b>
<b>LIABILITIES</b>			
ACCOUNTS PAYABLE		325,337	325,337
LIFE INSURANCE DEDUCTIBLE PAYABLE	-	-	-
VISION INSURANCE DEDUCTIBLE PAYABLE	-	-	-
<b>TOTAL LIABILITIES</b>		<b>325,337</b>	<b>325,337</b>
<b>NET POSITION</b>	<b>6,563,215 *</b>	<b>5,861,789 *</b>	<b>(701,425)</b>
FUND BAL APPROPRIATION BY PY ENCUMBRANCE	11,000	11,000	-
<i>*Includes OUTSTANDING ENCUMBRANCES</i>	<b>5,486,360</b>	<b>3,929,165</b>	<b>(1,557,195)</b>
BEG FUND BAL (UNRESERVED)	9,099,180	9,099,180	-
EXPENDITURE CONTROL	(8,724,728)	(10,404,793)	(1,680,065)
REVENUE CONTROL	6,177,762	7,156,403	978,640

**Community Children's Services Fund - Budget to Actual  
10/31/2025**

	2025 Annual Budget (as revised/amended)	Y-T-D Actual			% of Bdgt	2025 Remaining Budget
		2025 YTD Actual Rev/Expenditures	2025 YTD Encumbrances	2025 Total Revenue/ Exp. + Encumbrances		
	A	B	C	D = (B + C)		A-D
<b>Current Period Revenues:</b>						
Sales Tax	9,406,000	5,741,735.98	-	5,741,735.98	61%	3,664,264.02
Use Tax	1,428,000	1,104,037.53	-	1,104,037.53	77%	323,962.47
State Reimbursement-Grant	-	-	-	-	#DIV/0!	-
Interest	154,460	290,470.87	-	290,470.87	188%	(136,010.87)
Other	-	20,158.30	-	20,158.30		(20,158.30)
<b>Total Current Period Revenue</b>	<b>10,988,460</b>	<b>7,156,402.68</b>	<b>-</b>	<b>7,156,402.68</b>	<b>65%</b>	<b>3,832,057.32</b>
Fund Balance Appropriated (a)	5,307,013	(a)				
<b>Total Budgetary Resources</b>	<b>16,295,473</b>					
<b>Current Period Expenditures:</b>						
<b>Operations Support</b>						
Salaries & Benefits	563,632	417,441.55	-	417,441.55	74%	146,190.45
Operations Support	571,521	482,317.26	9,500.00	491,817.26	86%	79,703.74
Fixed Assets	10,320	5,780.04	-	5,780.04	56%	4,539.96
<b>Total Operational Support</b>	<b>1,145,473.00</b>	<b>905,538.85</b>	<b>9,500.00</b>	<b>915,038.85</b>	<b>80%</b>	<b>230,434.15</b>
<b>Service Contracts:</b>						
Strategic Opportunities (non-recurring)	500,000	52,636.30 (b)	107,935.50 (c)	160,571.80	32%	339,428.20
Agency Contracts (current year & renewals)	14,500,000	9,542,121.18	3,811,729.77	13,353,850.95	92%	1,146,149.05
Court Child Permancy Services Contract	-	-	-	-	#DIV/0!	-
Emergency for Agencies in Need	150,000	-	-	-	0%	150,000.00
<b>Total Service Contracts</b>	<b>15,150,000</b>	<b>9,594,757.48</b>	<b>3,919,665.27</b>	<b>13,514,422.75</b>	<b>89%</b>	<b>1,635,577.25</b>
<b>Total Current Period Expenditures</b>	<b>16,295,473</b>	<b>10,500,296.33</b>	<b>3,929,165.27</b>	<b>14,429,461.60</b>	<b>89%</b>	<b>1,866,011.40</b>
<b>Release of Prior Year Encumbrances (Contracts)</b>	<b>-</b>	<b>(95,503.00) (d)</b>	<b>-</b>	<b>(95,503.00)</b>		<b>95,503.00</b>
<b>Total Current Period Expenditures (NET)</b>	<b>16,295,473</b>	<b>10,404,793.33</b>	<b>3,929,165.27</b>	<b>14,333,958.60</b>		<b>1,961,514.40</b>

- (a) This amount represents the prior years carryover fund balance appropriated in the current year budget
- (b) Payments made on current year contracts
- (c) The remaining contractual obligation on contracts entered into in the current year.
- (d) Release of unutilized funds from prior year contracts that were encumbered in the prior year

**Monthly Comparison Report - 10/31/25**

	January 2025 Actual	February 2025 Actual	March 2025 Actual	April 2025 Actual	May 2025 Actual	June 2025 Actual	July 2025 Actual	August 2025 Actual	September 2025 Actual	October 2025 Actual	November 2025 Actual	December 2025 Actual	2025 YTD Total	2025 YTD Encumbrances	2025 YTD Total + Encumbrances
<b>Current Period Revenues:</b>															
Sales Tax	(971,972.90)	774,700.79	689,775.59	706,149.93	680,326.96	863,091.17	734,726.14	796,776.88	699,145.02	769,016.40			5,741,735.98	-	5,741,735.98
Use Tax	(254,952.75)	142,599.34	161,073.35	191,925.66	140,668.86	160,700.95	128,408.21	153,368.93	143,768.54	136,476.44			1,104,037.53	-	1,104,037.53
State Reimbursement-Grant	-	-	-	-	-	-	-	-	-	-			-	-	-
Interest	36,018.31	38,500.21	38,758.43	41,226.77	6,679.56	41,769.92	14,995.05	47,152.63	25,369.99				290,470.87	-	290,470.87
Other	-	-	-	19,333.54	200.00					624.76			20,158.30	-	20,158.30
<b>Total Current Period Revenue</b>	<b>(1,190,907.34)</b>	<b>-</b>	<b>889,607.37</b>	<b>958,635.90</b>	<b>827,875.38</b>	<b>1,065,562.04</b>	<b>878,129.40</b>	<b>997,298.44</b>	<b>868,283.55</b>	<b>906,117.60</b>	<b>-</b>	<b>-</b>	<b>7,156,402.68</b>	<b>-</b>	<b>7,156,402.68</b>
<b>Fund Balance Appropriated</b>															
<b>Total Budgetary Resources</b>															
<b>Current Period Expenditures:</b>															
<b>Operations Support--</b>															
Salaries & Benefits	31,995.70	44,290.22	41,998.80	42,559.98	42,381.43	44,520.52	46,128.47	58,598.95	41,563.08	23,404.40			417,441.55	-	417,441.55
Operations Support	451,497.39	3041.92	3818.72	1,739.07	1,163.62	1,282.92	2,414.34	4,113.05	2,564.46	10,681.77			482,317.26	9,500.00	491,817.26
Fixed Assets	-	-	-	-	-	-	2,256.91	3,523.13					5,780.04	-	5,780.04
<b>Total Operational Expenses</b>	<b>483,493.09</b>	<b>11,417,019.54</b>	<b>45,817.52</b>	<b>44,299.05</b>	<b>43,545.05</b>	<b>45,803.44</b>	<b>50,799.72</b>	<b>66,235.13</b>	<b>44,127.54</b>	<b>34,086.17</b>	<b>-</b>	<b>-</b>	<b>905,538.85</b>	<b>9,500.00</b>	<b>915,038.85</b>
<b>Service Contracts--</b>															
Strategic Opportunities (non-recurring)	-	7,500.15	6,071.55	5,714.40	6,785.85	5,357.25	-		3,571.50	17,635.60			52,636.30	107,935.50	160,571.80
Court Child Permancy Services Contract	-	-	-	-	-	-	-	-	-	-			-	-	-
Agency Contracts (current year & renewals)	39,724.00	954,926.54	995,277.17	1,120,869.90	1,043,233.81	828,694.37	1,361,870.37	1,197,292.52	396,267.25	1,603,965.25			9,542,121.18	3,811,729.77	13,353,850.95
Emergency for Agencies in Need	-	-	-	-	-	-	-	-	-	-			-	-	-
<b>Total Service Contracts</b>	<b>39,724.00</b>	<b>9,099,180.14</b>	<b>1,001,348.72</b>	<b>1,126,584.30</b>	<b>1,094,728.33</b>	<b>834,051.62</b>	<b>1,361,870.37</b>	<b>1,197,292.52</b>	<b>399,838.75</b>	<b>1,621,600.85</b>	<b>-</b>	<b>-</b>	<b>9,594,757.48</b>	<b>3,919,665.27</b>	<b>13,514,422.75</b>
<b>Release of Prior Year Encumbrances (Contracts)</b>	<b>-</b>	<b>(95,503.00)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(95,503.00)</b>	<b>-</b>	<b>(95,503.00)</b>
<b>Total Current Period Expenditures</b>	<b>523,217</b>	<b>20,420,697</b>	<b>1,047,166</b>	<b>1,170,883</b>	<b>1,138,273</b>	<b>879,855</b>	<b>1,412,670</b>	<b>1,263,528</b>	<b>443,966</b>	<b>1,655,687</b>	<b>-</b>	<b>-</b>	<b>10,404,793</b>	<b>3,929,165</b>	<b>14,333,959</b>

# BCCSB Financial Summary of 2025 POS

# September Payments

Vendor	Program Name	PO #	Contract Amount	Amount Paid	Balance	% of Funds Utilized	% Contract Duration	Notes
Access Arts	Youth Arts Program	21	\$ 76,116.48	\$69,986.07	\$ 6,130.41	92%	75%	Held many summer programs.
Bethany Christian Services of Missouri	Safe Families for Children	50	\$ 35,000.00	\$19,815.00	\$ 15,185.00	57%	75%	
Big Brothers Big Sisters of Central Missouri	One-on-One Mentoring with BBBS	35	\$ 67,840.20	\$60,410.87	\$ 7,429.33	89%	75%	
Boys & Girls Clubs of the Columbia Area	Great Futures Start Here	37	\$ 299,999.34	\$265,905.97	\$ 34,093.37	89%	75%	
Central Missouri Community Action	BRIDGE Program	49	\$ 444,120.00	\$331,011.04	\$ 113,108.96	75%	75%	
Central Missouri Foster Care & Adoption Association	Odyssey Respite Program	64	\$ 20,523.20	\$6,918.96	\$ 13,604.24	34%	75%	
CHA Low-Income Services, Inc.	Healthy Home Connections	47	\$ 118,367.00	\$89,554.25	\$ 28,812.75	76%	75%	
CHA Low-Income Services, Inc.	Moving Ahead After School & Summer Program	48	\$ 199,997.50	\$142,648.75	\$ 57,348.75	71%	75%	
City of Refuge	City Preschool	22	\$ 29,999.64	\$29,795.04	\$ 204.60	99%	75%	
Columbia Center for Urban Agriculture	Farm to School	38	\$ 155,201.82	\$99,222.42	\$ 55,979.40	64%	75%	
Columbia Center for Urban Agriculture	Opportunity Gardens	39	\$ 83,143.12	\$78,144.71	\$ 4,998.41	94%	75%	
Columbia Farmers Market	Access to Healthy Food	30	\$ 190,638.70	\$153,350.43	\$ 37,288.27	80%	75%	
Compass Health, Inc.	School-Based Clinical Program	18	\$ 369,772.00	\$178,965.50	\$ 190,806.50	48%	75%	
Cora Community Outreach	Cor Columbia	41	\$ 219,994.28	\$149,422.39	\$ 70,571.89	68%	75%	
Coyote Hill	Family Enrichment Program	25	\$ 190,416.00	\$102,939.98	\$ 87,476.02	54%	75%	
Destiny of H.O.P.E	Youth Empowerment	44	\$ 150,208.24	\$85,845.44	\$ 64,362.80	57%	75%	
First Chance for Children	Baby Bags	45	\$ 94,306.00	\$88,034.00	\$ 6,272.00	93%	75%	
First Chance for Children	Baby U	19	\$ 207,335.00	\$153,050.00	\$ 54,285.00	74%	75%	
First Chance for Children	CRIBS (Community Resources, Infant Beds & Support)	27	\$ 24,515.00	\$22,080.00	\$ 2,435.00	90%	75%	
First Chance for Children	Lend & Learn Libraries	28	\$ 86,500.00	\$69,015.00	\$ 17,485.00	80%	75%	
Fostering Life-changing Oppurtunities	Flourish Prep Internship Program	46	\$ 80,063.30	\$80,061.82	\$ 1.48	100%	75%	
Fresh Start Sober Living Programs	Fresh Start Family Reunification	62	\$ 162,000.00	\$116,909.50	\$ 45,090.50	72%	75%	
(Fun City) Community Playground of Columbia, Inc.	Fun City Youth Academy	40	\$ 150,000.00	\$118,808.00	\$ 31,192.00	79%	75%	Invoices will be higher in summer.
Grade A Plus	Out-of-School Program Staffing	53	\$ 95,344.00	\$95,344.00	\$ -	100%	75%	
Harrisburg Early Learning Center	School Age & Early Childhood Services	52	\$ 100,152.00	\$74,927.88	\$ 25,224.12	75%	75%	
Heart of Missouri CASA	CASA Child Advocacy	43	\$ 250,785.00	\$200,245.95	\$ 50,539.05	80%	75%	
HeartSpace Clinic	Safe & Sound Protocol	54	\$ 154,190.00	\$99,164.00	\$ 55,026.00	64%	75%	
Heriford House Foundation	No Family Left Behind	33	\$ 421,297.66	\$339,350.11	\$ 81,947.55	81%	75%	
Job Point	AmeriCorps	67	\$ 114,189.96	\$70,808.43	\$ 43,381.53	62%	75%	
Job Point	Boone County Builds Youth	68	\$ 139,902.80	\$139,545.84	\$ 356.96	100%	75%	
Kingdom Konnections	Kingdom Konnections	78	\$ 108,869.60	\$96,887.08	\$ 11,982.52	89%	75%	
KVC Behavioral Healthcare Missouri Inc.	HOPE: Healing - Opportunity - Prevention - Education	26	\$ 202,901.00	\$57,962.00	\$ 144,939.00	29%	75%	Delay in hiring the case manager position.
Love Columbia Corp.	Path Forward	51	\$ 225,057.21	\$220,270.75	\$ 4,786.46	98%	75%	
Lutheran Family & Children's Services of Missouri	Mental Health Counseling & Parenting Program	42	\$ 418,377.95	\$307,680.80	\$ 110,697.15	74%	75%	
Mary Lee Johnston Community Learning Center	Mary Lee Johnston Community Learning Center	66	\$ 94,645.86	\$70,480.34	\$ 24,165.52	74%	75%	
Moberly Area Community College Foundation, Inc.	The Quality Childcare Initiative at MACC	24	\$ 497,700.61	\$299,751.02	\$ 197,949.59	60%	75%	
MU General Pediatrics, Child Health, UM Health Care	Healthy Steps for Young Children	76	\$ 175,559.00	\$170,584.74	\$ 4,974.26	97%	75%	
MU Occupational Therapy	SWIM: Swimming & Water Instruction Modifications	65	\$ 30,736.32	\$30,536.32	\$ 200.00	99%	75%	
MU Psychological Services Clinic	Center for Evidence-Based Youth Mental Health	77	\$ 375,570.02	\$259,698.36	\$ 115,871.66	69%	75%	
MU Psychiatry	BCECC: Boone County Early Childhood Coalition	71	\$ 231,136.66	\$161,780.12	\$ 69,356.54	70%	75%	
MU Psychiatry	MU Bridge Program: School-Based Psychiatry	70	\$ 758,645.79	\$607,189.22	\$ 151,456.57	80%	75%	
MU Psychiatry	CTI-BC: Child Trauma Iniative of Boone County	72	\$ 181,962.72	\$113,728.42	\$ 68,234.30	63%	75%	
MU Psychiatry	ECPBS: Early Childhood Positive Behavior Support	63	\$ 333,939.80	\$120,817.65	\$ 213,122.15	36%	75%	They are experiencing staff shortages.
Powerhouse Community Development Corporation	Healthy Choices	23	\$ 250,880.68	\$236,666.22	\$ 14,214.46	94%	75%	

# BCCSB Financial Summary of 2025 POS

# September Payments

Vendor	Program Name	PO #	Contract Amount	Amount Paid	Balance	% of Funds Utilized	% Contract Duration	Notes
The Food Bank for Central & Northeast Missouri, Inc.	Children's Supplemental Food Program	29	\$ 49,998.60	\$49,998.60	\$ -	100%	75%	
The Food Bank for Central & Northeast Missouri, Inc.	Food Bank Market Children & Families	69	\$ 119,998.61	\$33,230.76	\$ 86,767.85	28%	75%	Utilizing other funding sources.
True North of Columbia	True North's Children's Program	36	\$ 42,054.90	\$16,090.60	\$ 25,964.30	38%	75%	
Voluntary Action Center	VAC Basic Needs Program	20	\$ 148,000.00	\$143,050.00	\$ 4,950.00	97%	75%	
Woodhaven Learning Center	Encircle Technologies / Woodhaven	34	\$ 151,980.00	\$22,409.28	\$ 129,570.72	15%	75%	Ongoing efforts
<b>Contracted Programs and Services for RFP #28-29JUN22</b>			<b>\$ 9,129,933.57</b>	<b>\$6,550,093.63</b>	<b>\$ 2,579,839.94</b>	<b>71.74%</b>		
Heart of MO CASA	Speech Language Therapy Program		\$ 73,905.80	\$3,386.25	\$ 70,519.55	5%	75%	
Columbia S.T.E.M.	Math Mentorship Program		\$ 19,998.00	\$7,463.50	\$ 12,534.50	37%	75%	
Columbia School District 93	Boone County Nature School	132	\$ 66,668.00	\$41,786.55	\$ 24,881.45	63%	75%	
<b>Contracted Strategic Innovation Opportunit</b>			<b>\$ 160,571.80</b>	<b>\$52,636.30</b>	<b>\$ 107,935.50</b>	<b>33%</b>		
MU Prevention Science	FACE	61	\$ 3,600,801.38	\$ 2,481,698.30	\$ 1,119,103.08	69%	75%	
<b>Contracted Programs and Services for RFP #19-02MAY19</b>			<b>\$ 3,600,801.38</b>	<b>\$ 2,481,698.30</b>	<b>\$ 1,119,103.08</b>	<b>69%</b>		
Columbia Surpeme	Case Management for At-Risk Youth	13	\$ 56,960.00	\$ 28,480.00	\$ 28,480.00	50%	75%	Four Installments
Destiny of H.O.P.E	P.E.A.C.E. and H.O.P.E. Center for Youth	14	\$ 158,896.00	\$ 158,896.00	\$ -	100%	75%	Four Installments
Do Something Right Now	Hogan House Food Pantry and Support Center	15	\$ 118,825.00	\$ 118,825.00	\$ -	100%	75%	Four Installments
Dream Tree Academy 573	Passport to the Arts Program	16	\$ 172,500.00	\$ 129,375.00	\$ 86,250.00	75%	75%	Four Installments
Grade A Plus	Grade A Plus, Incorporated – Family Leader Support	92	\$ 48,760.00	\$ 24,380.00	\$ 24,380.00	50%	75%	Four Installments
The Center Project	Expansion of Prism Youth Programming & Resources	93	\$ 67,175.00	\$ 50,381.25	\$ 16,793.75	75%	75%	Four Installments
<b>Contracted Programs and Services for RFP #01-13MAR24</b>			<b>\$ 623,116.00</b>	<b>\$ 510,337.25</b>	<b>\$ 155,903.75</b>	<b>82%</b>		
<b>Total funded programs &amp; contracts</b>			<b>\$ 13,514,422.75</b>	<b>\$9,594,765.48</b>	<b>\$ 3,962,782.27</b>	<b>71.00%</b>		

## 2025 REALLOCATION TRACKER

ORGANIZATION	PROGRAM	DATE	SERVICE REALLOCATED FROM	\$ FROM	SERVICE REALLOCATED TO	\$ TO	NOTES
Destiny of HOPE	Youth Empowerment	3/26/2025	Academic Enrichment	\$ 1,976.08	Evidence Based Practice Training	\$ 1,976.08	Training for HEAT exceeded the amount that had been allocated.
Job Point	Boone County Builds Youth	7/11/2025	Group Therapy	\$ 71.28	Vocational Training (Trades)	\$ 22,500.00	Job readiness training units were overdrawn. Job Point has been serving clients in our Trades Program over our "other" programs, which also uses more in the Job Readiness Training service.
		7/11/2025	Individual Therapy	\$ 15,337.50	Job Readiness Training	\$ 6,250.00	
		7/11/2025	Vocational Training(other)	\$ 13,353.75			
Flourish (FLCO)	Flourish Prep Internship Program	7/14/2025	Case Management	\$ 20,040.00	Positive Youth Development	\$ 20,038.52	They have more interns placed at VU for Prep II than originally proposed, leading to additional units.
Missouri Prevention Science Institute	F.A.C.E	7/24/2025	Benefits	\$ 15,000.00	Computers	\$ 15,000.00	Requested to move funds in order to purchase replacements for malfunctioning/antiquated/out of warranty devices
True North of Columbia	True North Children's Program	7/28/2025	Case Management	\$ 8,750.00	Positive Youth Development	\$ 8,750.00	Requested because they have had more children participating this year/need for case management has decreased/while PYD is the only children's program they are currently running.
Mary Lee Johnston Community Learning Center	Early Childhood Services	8/14/2025	Case Management	\$ 11,760.80	Scholarship	\$ 7,235.20	Number of families needing scholarship outpaced the expected amount and required reallocation. The increase in scholarships required an increase in Early Childhood Education.
					Early Childhood Education	\$ 4,523.64	
Job Point	Boone County Builds Youth	8/14/2025	Vocational Training (Other)	\$ 1,271.25	Vocational Training (Trades)	\$ 5,625.00	Vocational Training (Trades) and Job Readiness Training have both been more successful and in higher demand than anticipated. Reallocation was to address this.
			Group Therapy (Child)	\$ 534.60	Job Readiness Training	\$ 1,875.00	
			Individual Therapy (Child)	\$ 5,700.00			
Coyote Hill	Family Stability Program	8/13/2025	Service Coordination	\$ 9,676.80	Support Groups	\$ 9,665.70	Service coordination utilization has been lower than anticipated while Support Groups have been much more successful and popular than initially planned for.
Columbia Center for Urban Agriculture	Opportunity Gardens	9/5/2025	Household Garden (Mentor)	\$ 10,566.36	Household Gardens (Install)	\$ 10,549.80	This year, CCUA has delivered a high number of Household Garden units. We anticipate delivering even more as we onboard new families over the fall. This reallocation allows CCUA to best leverage other funding sources.
Kingdom Konnections	Kingdom Konnections	9/3/2025	Home Visiting	\$ 15,054.52	Case Management	\$ 15,054.52	We have provided more case management than expected and won't use all the home visiting units.
Lutheran Family Children's Services	Mental Health Counseling & Parenting Program	9/11/2025	Individual Therapy-Child	\$ 2,686.40	Family Therapy	\$ 2,686.40	LFCS has been offering more Family Therapy units than proposed (22.625 per month average so far for the year when it should have been an average of 15 per month). Since Individual Therapy-Child had a slight dip over the summer due to school being out of season, Individual Therapy-Child units will be shifted to Family Therapy to cover the increased need there.
Central Missouri Community Action	Bridge Program	9/15/2025	Case Management	\$ 22,000.00	Best Practices Training	\$ 22,000.00	Reallocation was necessary as Family Education and Best Practices Training were in higher demand this year than originally proposed. Service numbers for each year are estimates. As the participants change over time, our service numbers can vary.
			Interpretation	\$ 2,790.00	Family Education	\$ 6,390.00	
			Home Visit	\$ 3,600.00			
ACCESS Arts	Youth Arts Program	9/12/2025	Out of School Programming +3.1 & 9.5, Benton Art Club	\$ 8,415.00	Out of School Programming +3.1 & 9.5, Summer Camps	\$ 8,410.71	We received a much greater number of requests for need based scholarships than we anticipated for summer camps. We missed some Benton Art Club days in January and February due to inclement weather, so we will likely have unused credits if we don't reallocate them.
Powerhouse Community Development Corporation	Healthy Choices	9/15/2025	Parent Partnership	\$ 35,400.00	Positive Youth Development	\$ 35,397.60	PCDC has been successful in enrolling youth into our Healthy Choices program. We have exceeded the proposed number of scholars receiving services. The actual number has been in excess of the originally projected number for this initiative.
True North of Columbia	True North Children's Program	10/10/2025	Case Management	\$ 8,750.00	Support Groups	\$ 8,745.00	Support Group utilization has been higher this year than initially anticipated and the demand for Case Management has been lower. We have needed to expand our support groups that are focused on children's issues due to increased demand in that space.
Big Brothers/Big Sisters of Central MO	One to One Mentoring	10/14/2025	Site-Based Mentoring	\$ 5,910.00	Community Based Mentoring	\$ 5,909.60	The remainder of the site-based mentoring will be covered under another contract with the exception of a small program running in Centrailia.
Fresh Start Sober Living	Family Reunification Program	10/20/2025	Case Management	\$ 20,000.00	Peer Support	\$ 19,995.00	They saw a much larger utilization of the peer support program than initially anticipated.
University of Missouri	Boone County Early Childhood Coalition	10/28/2025	Parent Skills Education	\$ 33,596.36	Community Collaboration	\$ 31,960.26	Community Collaboration has seen a much higher demand than initially anticipated. Parent Skills Education and Information & Referral are both based on family needs and fluctuate throughout the year. The reallocation was done to address this discrepancy in demand between service lines.
					Information and Referral	\$ 1,635.90	

### 2025 REALLOCATION TRACKER

ORGANIZATION	PROGRAM	DATE	SERVICE REALLOCATED FROM	\$ FROM	SERVICE REALLOCATED TO	\$ TO	NOTES
Mary Lee Jonston Community Learning Center	MLJCLC	10/29/2025	Case Management	\$ 16,870.00	Early Childhood Education	\$ 16,870.00	They are in the process of changing curriculum in order to move to a cheaper alternative. Highscope is the new program that they plan to use for their infant and toddler programs. Staff will be attending training at MACC. This will free up funds allowing them to provide more scholarships and ECE next month.
			Development/Startup	\$ 3,000.00	Scholarships	\$ 2,997.44	



The Food Bank for Central & Northeast Missouri is seeking permission from the Boone County Children's Services Fund Board to broaden the billing criteria to use the remaining funds for "The Market Children and Families" award. Of the \$119,998.61 that was awarded for use in CY25, \$86,776.86 remains.

The Food Bank changed its methodology for billing BCCSF in CY2025 per a recommendation made by BCCSF staff during a site visit. It was advised that The Food Bank bill at a steady pace over the course of the calendar year. In response, The Food Bank began billing BCCSF for only purchased pounds of food to slow the utilization pace. In recent years, The Food Bank has spent its BCCSF awards quickly by billing for all pounds distributed, regardless of the acquisition method.

It will be especially challenging to expend the remainder of this grant before year end due to some unexpected circumstances. The Food Bank's annual NAP tax credit application was declined for the 7/1/2025-6/30/2026 cycle due to a technicality. Many donors make a contribution to The Food Bank and take advantage of NAP tax credits leading up to year end. Since the organization cannot offer NAP tax credits at this time, these donors are utilizing Pantry tax credits. This means The Market is receiving far more donations at this time than normal.

With sweeping layoffs, cuts to SNAP benefits and a halt on governmental nutrition programs, The Food Bank has received an outpouring of financial support from the community. Both the County of Boone and the City of Columbia have donated \$50,000 each in ARPA funding to The Market. This generous support will make it almost impossible to bill BCCSF for food distributed at The Market, as the funder of last resort.

The remaining balance from The Market Children and Families program can be utilized quickly by option #1 listed below. If the BCCSF Board deems this option impossible, two additional options have been outlined below. Current program projections make options #2 and #3 much less likely to expend the entire remaining balance before the end of the year.

1. Bill for all pounds distributed through The Market to children and families, for the month of October, at the agreed upon unit rate of \$1.97 per pound. This billing methodology has been utilized in all prior years of BCCSF funding for Central Pantry and The Market. Approximately 120,000 pounds of food are eligible for billing in October, however it will only take 44,049.17 of those pounds to fully expend the award.
2. Bill for pounds of food, distributed by The Food Bank, to feed children and families through 23 other partner agencies located in Boone County. (Tiger Pantry, Columbia Housing Authority, Powerhouse Community Development Center, Hallsville Food Pantry\*, Harry S. Truman Memorial Veterans' Hospital, Seventh Day Adventist

Community Services\*, Fresh Start, City of Refuge, Boone Health, Destiny Worship Center Food Pantry, MedZou Community Health Clinic, In2Action, Turning Point Day Center, Sturgeon Ministerial Alliance Pantry\*, Hogan House, Columbia Square Town Homes, Aging Best, Voluntary Action Center, Russell Chapel Food Pantry, Progressive Missionary Food Pantry, True North of Columbia) The Food Bank has MOUs with all 23 partner agencies and carefully tracks the number of pounds distributed by these partners. Only four of these partner agencies collect and report demographic data regarding the neighbors they serve. (Tiger Pantry, Columbia Housing Authority, Powerhouse Community Development Center and Hallsville Food Pantry\*) The Food Bank could take demographic data from these four partners plus The Market and apply the proportion of those served who were children and their families to all pounds of food distributed in Boone County to calculate the number of billable pounds. Alternatively, The Food Bank could only bill for pounds distributed by the four partner agencies that do collect demographic data by applying the proportion of those served who were children and their families to the total pounds distributed. If The Food Bank bills for pounds distributed by these four partner agencies, only 7,600 pounds could be billed for October. Pounds distributed in November and December are unknown at this time but it is likely that less than one-third of the award would be expended.

\*Denotes rural partner agency

3. The final option is to transfer the remaining funds to The Food Bank's Children's Programs award. The Food Bank expended the entire \$49,998.60 award for CY25 mid-way through September. If The Food Bank could bill for the latter half of September and the remainder of the calendar year, which is unknown, it is likely that less than half of the remaining award would be utilized.

The Food Bank is grateful for BCCSF's support in meeting the nutritional needs of children and families in Boone County. Please feel free to reach out with questions regarding this request.

**From:** [Veronica Bullock](#)  
**To:** [Kristin Cummins](#); [Kate Pankey](#)  
**Cc:** [Joanne Nelson](#); [Kerby Webb](#)  
**Subject:** Re: The Food Bank's Remaining Balance  
**Date:** Friday, November 7, 2025 2:33:47 PM  
**Attachments:** [image005.png](#)  
[image006.png](#)  
[image007.png](#)  
[image008.png](#)  
[image009.png](#)  
[image010.png](#)  
[image.png](#)  
[Outlook-hfef55kr.png](#)

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NAP and Pantry tax credits are two different tax credits. NAP credits, when awarded by DED, can be provided to any donation a qualifying individual makes to the food bank. Whereas pantry tax credits can be provided only to donations made to The Market by qualifying individuals. In summary, our NAP credits are only for donations to our food **bank**, and pantry tax credits are only for donations to a food pantry, homeless shelter and soup kitchen, food banks are not eligible for pantry tax credits.

Since The Food Bank for Central & Northeast Missouri owns and operates The Food Bank Market (a food pantry) we can facilitate transitioning donors to the pantry tax credit in lieu of the NAP tax credit.

Since we were not awarded the NAP tax credits for the 7/1/2025-6/30/2026 cycle we have donors utilizing the pantry tax credit in lieu of the NAP tax credit, meaning their donations are restricted to The Market instead of general operations and therefore, reduce what we can bill BCCS.

Below is a summary of our total revenues (including BCCS) and total expenses for The Market. As you can see, we are operating at a deficit and covering the difference with general operating funds. We do not anticipate the county and city ARPA funds, the remaining BCCS and the donations combined to exceed the total operating expenses for The Market.

	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	YTD
<b>Total Revenue</b>	<b>35,550.67</b>	<b>12,816.00</b>	<b>42,246</b>	<b>18,441</b>	<b>40,179</b>	<b>45,254</b>	<b>34,239</b>	<b>11,764</b>	<b>28,029</b>	<b>268,518</b>
<b>Total Expenses</b>	<b>82,120.12</b>	<b>51,852.00</b>	<b>57,340</b>	<b>61,404</b>	<b>50,864</b>	<b>71,055</b>	<b>61,121</b>	<b>60,918</b>	<b>66,119</b>	<b>562,793</b>
<b>Change in Net Assets</b>	<b>(46,569.45)</b>	<b>(39,036.00)</b>	<b>(15,094)</b>	<b>(42,963)</b>	<b>(10,686)</b>	<b>(25,801)</b>	<b>(26,882)</b>	<b>(49,154)</b>	<b>(38,089)</b>	<b>(294,275)</b>

We will send over the October invoice shortly after we receive the Board's decision.

Please let me know if I can provide any further information.

Gratefully,

**Veronica Bullock**  
**Chief Financial Officer**  
[The Food Bank for Central & Northeast Missouri](#)  
 2101 Vandiver Drive  
 Columbia, MO 65202  
 Direct Line: Phone number  
 Front Desk: (573) 474-1020



**From:** Kristin Cummins <KCummins@boonecountymo.org>  
**Sent:** Friday, November 7, 2025 1:10 PM  
**To:** Veronica Bullock <VBullock@sharefoodbringhope.org>; Kate Pankey <kpankey@sharefoodbringhope.org>  
**Cc:** Joanne Nelson <JNelson@boonecountymo.org>; Kerby Webb <KWebb@boonecountymo.org>  
**Subject:** RE: The Food Bank's Remaining Balance

Thank you for providing us written information. Could you provide more information on the following paragraph, "It will be especially challenging to expend the remainder of this grant before year end due to some unexpected circumstances. The Food Bank's annual NAP tax credit application was declined for the 7/1/2025-6/30/2026 cycle due to a technicality. Many donors make a contribution to The Food Bank and take advantage of NAP tax credits leading up to year end. Since the organization cannot offer NAP tax credits at this time, these donors are utilizing Pantry tax credits. This means The Market is receiving far more donations at this time than normal."

- Could you provide more information on NAP tax credits and how this situation is increasing donations to the Market?
- Are you referring to two different tax credits when you mention “NAP” and “Pantry tax credits”?

For option 1, you request using the remaining balance to partially cover the amount of food purchased for October. How would this impact your ability to utilize ARPA funding and having excess revenues by the end of the calendar year?

We can also hold the October invoice until the board decides on how the funding can be utilized. Thanks for thinking of this and we can make adjustments to the invoice pending the board’s decision.

Thank You,

### Kristin Cummins

She/Her/Hers  
Deputy Director  
Boone County Community Services Department  
107 N 7<sup>th</sup> Street  
Columbia, MO 65201  
Phone: 573-886-7274



**Boone County  
Children's Services Fund**



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**From:** Veronica Bullock <VBullock@sharefoodbringhope.org>

**Sent:** Thursday, November 6, 2025 4:47 PM

**To:** Kate Pankey <kpankey@Sharefoodbringhope.org>; Joanne Nelson <JNelson@boonecountymo.org>; Kristin Cummins <KCummins@boonecountymo.org>; Kerby Webb <KWebb@boonecountymo.org>

**Subject:** Re: The Food Bank's Remaining Balance

**CAUTION:** This email originated outside of [boonecountymo.org](http://boonecountymo.org). ONLY use links and attachments which are familiar.

Good afternoon,

We are grateful for the opportunity to explain our current situation and to discuss alternatives to allow us the opportunity to expend the award. Would it be acceptable to hold the October billing until a decision is made at the end of next week or would you rather we proceed with submitting it based on the current methodology?

As Kate mentioned please reach out with any questions. We are grateful for your support in seeking a solution that work best for BCCSF and the families it serves.

Gratefully,

**Veronica Bullock**  
**Chief Financial Officer**

[The Food Bank for Central & Northeast Missouri](http://TheFoodBankforCentral&NortheastMissouri.org)

2101 Vandiver Drive  
Columbia, MO 65202  
Direct Line: Phone number  
Front Desk: (573) 474-1020



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**From:** Kate Pankey <kpankey@Sharefoodbringhope.org>

**Sent:** Thursday, November 6, 2025 4:42 PM

**To:** Joanne Nelson <[jnelson@boonecountymo.org](mailto:jnelson@boonecountymo.org)>; Kristin Cummins <[kcummins@boonecountymo.org](mailto:kcummins@boonecountymo.org)>; Kerby Webb <[kwebb@boonecountymo.org](mailto:kwebb@boonecountymo.org)>  
**Cc:** Veronica Bullock <[VBullock@sharefoodbringhope.org](mailto:VBullock@sharefoodbringhope.org)>  
**Subject:** The Food Bank's Remaining Balance

Thank you all for speaking with us this morning regarding the spenddown of The Food Bank's "The Market Children & Families" award. I've attached a Word document explaining our current circumstances, making the spenddown of this award challenging. The document also outlines three options to utilize the remainder.

Please reach out to Veronica and me with any questions. We are grateful for your support in seeking a solutions that works best for BCCSF and the families it serves.

Warm regards,

**Kate Pankey**  
**Director of Foundation Relations & Grants**  
[The Food Bank for Central & Northeast Missouri](#)  
2101 Vandiver Drive  
Columbia, MO 65202  
Direct Line: Phone number  
Front Desk: (573) 474-1020



### **What is YouthBuild?**

YouthBuild is an organization that primarily focuses on helping young people who lack both a high school education and financial resources to reclaim their education and develop the skills needed to succeed at home and in life. The participants in YouthBuild, known as “opportunity youth” meet the definition of “high risk” students in RSMo 160.405. There are numerous YouthBuild programs in the USA and internationally. In Columbia, YouthBuild programs are hosted by Job Point which is Missouri’s premier employment center and Community Development Corporation. The YouthBuild program has operated in Columbia for over 20 years.

### **Why a Charter School?**

A significant portion of YouthBuild funding came through federal grants. Those funds are less certain under the recent legislation on the federal budget. By operating as a charter school, YouthBuild will be able to access sustainable funding at the state level.

### **How will this impact the Columbia Public Schools?**

YouthBuild already partners with CPS to educate students who struggle in the traditional school environment. A majority of the youth served by YouthBuild have dropped out of school, and others who are in danger of dropping out are referred by CPS and other adjoining school districts. The YouthBuild program offers a specialized, holistic and trauma-informed, approach that emphasizes wraparound support, mentorship, and real-world learning which is complementary to but not duplicative of the options available through CPS. YouthBuild Charter School will continue to offer this approach. At its full projected enrollment, the population of the Charter School would be less than .01% of the CPS enrollment.

### **What qualifies Job Point to run a school?**

Job Point is Missouri’s premier employment center and Community Development Corporation and has hosted the YouthBuild program for over 20 years. It has an experienced board, a staff that has the administrative capability to manage funds, collect and manage data, and staff members that already have teaching and principal certificates. Job Point’s YouthBuild program currently serves students referred by the Columbia Public Schools, as well as those referred by Hallsville and Southern Boone.

### **How will the school operate?**

The school will pair YouthBuild’s existing vocational training and educational programs with the MO Options program for high school graduation. Job Point’s YouthBuild program has over 20 years experience empowering and preparing high risk students and non-traditional learners to reclaim their education, gain real-world job skills in trades and in-demand industries, and become leaders in their communities while building houses or helping improve local infrastructure. Our program is holistic and trauma-informed, and emphasizes wraparound support, mentorship, and real-world learning. Through the combined YouthBuild - MO Options programming, students will navigate the MO Options’ pathway to a high school diploma while developing the skills to succeed in both career and life.

**What are the specific trades or industries the students work with?**

YouthBuild students work in construction, advanced manufacturing, healthcare, culinary and childcare. Hair braiding is a newer program. We offer the opportunities to earn various credentials including OSHA-10/30, Flaggers, Forklift Certification,, NCCER-Core, ServSafe or Restaurant-Ready, Prologis and other stackable credentials.

**Why as a community would we want this?**

The opportunity youth served by YouthBuild are in the greatest need of our support and they are a great source of untapped potential for our economy and community. Helping youth reclaim their education also puts them on a positive track and makes our community safer. Fourteen percent of Job Point YouthBuild participants were involved in the juvenile justice system at enrollment, and the recidivism rate for these students (0%) was substantially less than that applicable to those in the system generally, which can be as high as 80%. As YouthBuild students learn, they give back to the community. They do this through constructing affordable housing, cultivating community gardens, restoring parks and riverways, and reinvesting nearly 4,000 youth-led service hours annually into Boone County neighborhoods.

**How can community members advocate for or support this initiative?**

Talk with others, including your elected representatives. You can donate to the Job Point program [here](#), or stay in touch for volunteer opportunities.

## **Grassroots Funding Opportunity Updates**

**November 2025**

### Columbia Supreme

The program had almost all 2024 funds roll over into 2025 for use towards approved start-up, consultation, and other supportive expenses. The rollover funds have been spent on technology supports (laptops for the Case Manager and Executive Director), Board development services, consultation, and grant writing expenses. The program has received two of the four installments to date, due to the large 2024 rollover fund balance and slower start-up due to hiring struggles. The program now has consistent staff and may submit an invoice for a portion of another installment to support end of year programming.

### Destiny of HOPE

The program did not have any 2024 funds go unspent. The program has received all four installments and is on track to utilize all funding as budgeted. The program has seen consistent staffing and has plans for several staff development opportunities such as Hostile Environment Awareness Training (HEAT) that equips attendees with essential skills for navigating medium- and high-risk areas through practical training and realistic simulations and CPR/First Aid training.

### Dream Tree Academy

The program had a minimal amount of 2024 funds roll over into 2025 for use towards approved expenses. Department staff have requested that these funds be directed towards the use of a CPA to review and support financial stability of the program and organization. The program has received three of the four installments and is expected to request the full amount of the final disbursement. Department staff are in the process of verifying the utilization of the three prior installments and the 2024 rollover balance to ensure that adjustments to the final disbursement can be made if needed.

### Do Something Right Now

The program had a significant portion of its 2024 funds roll over into 2025 for use on approved benevolent fund requests, consultation, and other supportive expenses. Benevolent fund requests were approved for rent and utility assistance for CSF eligible individuals. Support and start-up costs included website design, security system improvements, and accounting system costs. Consultation and partnership expenses provided organizational and programmatic developments and a 15-week youth empowerment course set to start in November. The program has received all four installments and is on track to utilize all 2025 funding as budgeted.

## **Grassroots Funding Opportunity Updates**

**November 2025**

### Grade A Plus

The program had a significant portion of its 2024 funds roll over into 2025 for use on approved expenses. Various program staff performed the assigned duties of the case manager while the position was empty and directed some 2024 funds to compensation towards staff for their specific hours supporting the new program. A consultant has been assisting the Executive Director with developing program services and further job description details as the program has developed during start-up. The program has received two of the four installments to date due to the large 2024 rollover fund balance and slower program start-up due to hiring struggles. The program may submit an invoice for a portion of another installment to support end-of-year programming.

### The Center Project

The program had a significant portion of its 2024 funds roll over into 2025 for use on approved expenses. The rollover funds have been spent on start-up items such as furniture for expanded programming space and the purchase and support of a data management system to handle both demographic information and service tracking. The program has received three of the four installments to date and is expected to invoice and utilize the full remaining amount of the final disbursement. The program has increased its service hours and service type options due to the support of a fully paid and consistent staff member.

# Upward Mobility Workgroups Updates for Children's Services Board

November 2025

## General Upward Mobility Updates

The 2025 Mobility Action Plan Community Report is in development. It is projected to be completed by the end of October for publication.

The Upward Mobility Annual Feedback survey was sent to anyone who has opted to receive email updates from one (or more) of the Upward Mobility workgroups. There were 70 total responses. During the November meetings, each workgroup will review the results of the feedback survey and being making plans and setting goals for 2026.

For more detailed information, please visit the [Upward Mobility website](#) for links to meeting agendas, minutes, and a meeting calendar. We welcome you to join a workgroup meeting anytime you would like.

## Early Grade Literacy Workgroup (EGL)

- The workgroup met on October 8, 2025. The objective of the meeting was to make progress on the "Raising Readers" community literacy campaign planning.
  - The workgroup acknowledged Al Plummer's contributions and decided to name the otter mascot "Al" in his honor, pending his family's permission. The workgroup decided to move forward with Boone County Community Services Department (BCCSD) staff as facilitator rather than appoint a new facilitator – this may change in the future. They discussed using PeachJar for flyer distribution of Raising Readers content for Hallsville and Columbia schools and contacting the other Boone County Schools directly to do the same. The group also will utilize a shared email list for internal communication. The group will finalize a commitment statement for new organizations and prepare for a soft launch in December, including teasers posts and setting up a Facebook page.
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  - The workgroup welcomed new Director of Housing and Neighborhood Services, William Rataj and the Director of Community Development, Clinton Smith for the city of Columbia. BCCSD staff updated and presented the Housing Study Crosswalk, an internal living document that tracks the recommendation from the 2024 Housing Study. The crosswalk is updated regularly to reflect ongoing efforts and collaborations between city, county, and other partners. Attendees shared insights from the Chamber of Commerce Leadership Visit to Columbia, South Carolina, highlighting effective shelter-to-housing traditions, pallet home models, and strong community funding. Workgroup members were encouraged to participate in a book club reading of *There is No Place for Us* by Brian Goldstone. The book examines how working Americans struggle with homelessness amid rising housing costs and systemic inequality.
- The next workgroup meeting will be on November 18, 2025. The workgroup will review the 2026 Annual Feedback survey results and learn more about the Columbia Community Land Trust.

## **Upward Mobility Workgroups Updates for Children's Services Board**

November 2025

### **Housing Access and Support Alliance Workgroup (HASA)**

(This workgroup was previously known as the Second Chance Leasing Workgroup)

- The workgroup met on October 24, 2025. The meeting objective was to continue to evaluate 2025 workgroup plan progress and goals.
  - The workgroup discussed strategies to improve housing access in Columbia. Key points included development of a Landlord 101 training including a resource packet including contact information for various housing assistance programs. They discussed the need to have agencies speak directly with landlords at training sessions such as the Real Estate Investors Group and the Columbia Apartment Association. The group will use the November workgroup meeting to finalize plans for landlord training sessions including content and materials.
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  - The group discussed strengthening engagement with the business community to promote upwardly business practices and agreed to take a measured, collaborative approach to build unified messaging and outreach. Members will identify and share contact information for employers who have demonstrated strong workforce partnerships, in preparation for a larger, employer-focused, Jobs and Workforce Development workgroup meeting in January or February 2026. The November meeting will be used to start work on a plan of what an employer-focused meeting will look like including creating an invite and clarifying steps for coordinating communication.
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# Health and Justice Coordination Updates for Children's Services Board

November 2025

## Health and Justice Coordination (HJC) Updates

- Data Sharing
- Collaboration
- Sequential Intercept Mapping (SIM) Follow Up
- Council Work

### Data Sharing

Department staff continue to work on data-sharing initiatives with Boone County community stakeholders.

#### Current actions/activities

- Department staff and Boone County IT met virtually with Johnson County, KS to discuss the possibility of building a system like Johnson County's data system called My Resource Connection (MyRC). The goal of this meeting was to gain further information on funding, maintenance, and how the system was built.
  - Boone County IT is discussing the meeting internally and will provide feedback when available.

### Collaboration

Connections continue to be built in the community by attending collaborative workgroups and meetings.

#### Current actions/activities

- Victoria attended the first Boone County Youth Substance Use Prevention Coalition. The coalition is focusing on prevention of these three substances: vaping/e-cigarettes/nicotine, alcohol, and marijuana.

#### ONGOING actions/activities

- Recovery Coalition
- Crisis Intervention Team (CIT) Council
- Boone County Overdose Response Coalition
- Boone County Coalition to End Homelessness

### Sequential Intercept Mapping (SIM) Follow Up

Victoria continues to focus on building connections in our community by attending collaborative workgroups and meetings.

#### Current actions/activities

- On 11/12/2025, Joanne, Gina, and Victoria will continue meeting with leadership from Columbia Public Schools and the Juvenile Justice Center. This meeting will also include Angie Bezoni, Chief Juvenile Officer. We hope to continue building on our collaborative efforts while clarifying the various processes within the different agencies.

### Health and Justice Coordinating Council (HJCC) Work

Department staff continue to strategize for our first meeting.

#### Current actions/activities

- On 10/28/2025, Victoria facilitated the first HJCC meeting. The meeting was well attended, with 16 present and only 3 absences. The first meeting re-introduced the concept and function of a

## Health and Justice Coordination Updates for Children's Services Board

November 2025

coordinating council. Then the stakeholders present held a discussion on the current challenges they are facing in their work as well as their goals for this council.

- Those present included: Victoria Woods (Facilitator, Boone County Community Services Department (BCCSD)), Gina Jenkins (BCCSD), Joanne Nelson (BCCSD), Barbara Buffalo (Mayor of Columbia), Brain Weimer (Chief of Police – University of Missouri, Columbia), Christie Davis (Director of Joint Communications – Boone County), Derek Hux (Court Administrator – 13<sup>th</sup> Judicial Circuit), Heather Lockard (Chief of Staff – University Hospital), Janet Thompson (Boone County Commissioner), Jared Drummond (Probation and Parole – District 6 Administrator), Jill Schlude (Chief of Police – Columbia), Kip Kendrick (Boone County Presiding Commissioner), Megan Steen (Chief of Operations – Burrell), Rebecca Roesslet (Director of Columbia/Boone County Public Health and Human Services), Roger Johnson (Prosecuting Attorney – Boone County), Rosie Anderson-Harper (Missouri Department of Mental Health – Director of Recovery Services), Tara Eppy (Superintendent – Robert L. Perry Juvenile Justice Center)
- For the next meeting, Victoria is creating a first draft of the HJCC Bylaws for the council to review.
- The stakeholders present requested that for the next meeting, they would like to hear from a county with a functioning coordinating council. Based on our positive working relationship with Douglas County, KS, Victoria reached out to their coordinator, Katy Fitzgerald, who is available to speak at the next meeting.
  - During a brainstorming session, Gina and Victoria thought to capitalize on this event by inviting stakeholders from Douglas County to a two-day, in-person Peer Exchange. Douglas County has expressed interest in learning about Results-Based Accountability (RBA) from our department and is especially interested in learning how we utilize RBA when managing our CSF contracts. Douglas County manages contracts via a Behavioral Health Tax Fund, and they would like to learn how RBA influences our data-collection, performance measures, and population level outcomes with our own contracts.
  - Though it is subject to change, the current schedule is as follows:
    - 11/20: HJCC meeting, with speakers from Douglass County
    - 11/21 (morning): RBA training hosted by Community Services staff. Douglas County and interested HJCC members are welcome to attend
    - 11/21 (afternoon): Information Exchange/Discussion covering Upward Mobility, data and information sharing, coordinating council practices, children's services fund, etc.

# Upward Mobility Workgroups Updates for Children's Services Board

October 2025

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# Family Access Center of Excellence of Boone County

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*Boone County Children's Services Fund - 2019  
Access to Services RFP*

*The Curators of the University of Missouri (on behalf of the  
Missouri Prevention Science Institute)*

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*Aaron Thompson*

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thompsonaa@missouri.edu

# FollowUp Form

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## *Quick View*

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### **Project Name**

Family Access Center of Excellence of Boone County

### **Funder**

Boone County Children's Services Fund

**Instructions:** Please select the reporting year and quarter in the section above and provide narratives for each prompt below.

### **Program Year:\***

2025

### **Quarter:\***

3rd Quarter = January 1 - September 30

## ***FACE Community Based Services (CBS)***

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### **Upload a dashboard report for the reporting period for CBS.\***

3rd Quarterly Dashboard and Referrals (slide 9).pptx

### **Describe any significant accomplishments, improvements, changes and/or challenges related to CBS.\***

Case Management Services

Thus far in 2025, we have provided 311 youth and their families full case management services; with 186 new youth/families and 125 youth/families having continued in services from 2024 to 2025. Additionally, we have provided 54 families Support Cases (families declining full case management but received Menus of Service Options) for a total of 240 newly served out of 372 referred since January (65% overall engagement rate). Thus far, 71.51% of families that have participated in full case management services have linked to 415 services with child and adolescent therapy (112), basic needs (68), and diagnostic assessments / evaluations (48), being the most accessed resources in our community. Additionally, we have provided 22 Quick Cases

(providers, adults, or out-of-county families that receive Menus of Options). We have provided 699 Menus of Service Options across all case types thus far this year.

#### Juvenile Justice Sectors Collaboration & Referrals

**Law Enforcement & DIVERT Program:** We have successfully expanded our outreach to rural law enforcement departments. In January, we met with the Centralia Police Department, in March we met with the Ashland Police Department, and in September we presented to the entire Boone County Sheriff's Department to provide information re: our services/referral process and provide FACE QR Cards. Additionally, in collaboration with the City/Boone County Public Health & Human Services Department (PHHS) and Columbia Police Dept., FACE has remained an active partner with the DIVERT Program to receive referrals. In August, alongside our DIVERT partners, the Columbia Fire Department was jointly onboarded to begin making referrals as firefighters have contact with families.

**Juvenile Office/Courts:** Since being re-established in February, we have participated in monthly Juvenile Office (JO) Collab Meetings alongside Heriford House Counseling Center, Columbia Police Dept., Boone County Sheriff's Dept., Columbia Public Schools Safety & Security Team, and Division of Youth Services. Since June, our Outreach Coordinator has joined JO Team Meetings monthly to support ongoing collaboration and receive referrals. In August, FACE and the JO solidified a more formal referral and information sharing process that has increased the collaboration between our Clinical Case Managers and Juvenile Officers. Additionally, we've been working with the JO/Courts on having a presence at the courthouse on family docket days to be available to connect with families at that time. Our assigned staff members have attended a training re: JO/Court delinquency process and as well as have been present for a few family court docket days to begin exploring how best to proceed. Our plan is to meet again with the JO to discuss the next steps.

#### Changes & Challenges

We have been taking the necessary steps to transition our office operations to a smaller space at Boone County Family Resources before the end of our current lease on October 31, 2025. We currently have openings for one Clinical Case Manager position and one Outreach Coordinator position. We are taking the necessary hiring steps to fill these positions.

## ***FACE School-Based Services (SBS)***

### **Describe any significant accomplishments, improvements, changes and/or challenges related to SBS.\***

Information should include Tiers 1-3 (Universal, Indicated, and Individualized) support within schools.

Since July 1st, 2025, school-based has engaged in approximately 1,000 coaching meetings (consultation with teachers, problem solving teams, data reviews), met with 650 new consultees. Currently, over 30 teachers county-wide are receiving the Classroom Check Up consultation intervention (CCU) to support classroom management interventions and receiving individualized feedback on their classrooms. The fall administration of the checklist is currently underway with all schools actively working on completion of their screening. Since July 2025, school-based staff have begun providing individual therapy or skills training to 18 students. In addition, staff are providing group therapy or skills training to 54 students.

Since July 2025, staff have trained approximately 150 individuals on the following topics of curriculum (Zones of Regulation and Second Step), Compassionate Language in the Safe Seat, Buddy Room, and Calm Corner, Classroom Engagement, Checklist Overview, De-escalation skills, and suicide risk assessment.

## Describe any significant accomplishments, improvements, changes and/or challenges related to Tier 4.\*

Information should include Tier 4 (Intensive) support within schools.

Since July 1st, 2025, our Family Intervention Specialists have had an active caseload of approximately 70 families. With families and students, they have collectively had 600 sessions with students and/or guardians of those on their caseload.

Demonstrating the fluidity of the FIS caseload, 10 FIS cases were terminated from services, and 25 new cases were added during Q3. FIS cases are deemed terminated when the school based team and Family Intervention Specialist agree that the student and family have met goals based on data and discussion and do not require the level of support an FIS provides. They terminate the case and determine next steps in supporting the family with less intensive supports. Some other reasons a case would be terminated include transition to secondary school in CPS (we only support elementary students per CPS decision). Upon termination and transition to secondary, a transition process takes place to support the family. Other reasons for termination were less frequent include a student moving outside of Boone County

Across all school-based staff have conducted 4 total suicide risk screening assessments with all results indicating a yellow risk level (e.g., managed with education and provision of resources).

*Comment: Please add more information on general reasons why FIS cases were terminated.*

## Therapy Access Program (TAP)

### Describe any significant accomplishments, improvements, changes and/or challenges related to TAP.\*

Describe any significant accomplishments, improvements, changes and/or challenges related to TAP.

Accomplishments: TAP has been able to identify an available TAP provider for every TAP referral. TAP has also shown high engagement rates in 2025 (45/51=88%).

Challenges: TAP funds were fully encumbered with no more referrals possible for fall 2025. This means that FACE referrals, including youths identified as in need in the fall school checklist were not able to utilize TAP.

Referral and engagement rates for TAP beginning January 1, 2025 through September 30, 2025: (See Slide 9 of the attached document)

Interpretive Key for Referral and Engagement Rates Table: Referred means that FACE referred the family to TAP in that year. Engaged means the family attended their first TAP session in that year. Completed means the family attended at least 6 TAP sessions in that year (i.e., 6 sessions is the minimum to have completed a short-term therapy program). \*Note that 1 case had their 1st session in late 2024 but did not report it until after 2024 contract financials were closed and 2024 EOY report was finalized. As such, the 2024 EOY report and financials indicated 54 engaged (but 55 engaged in 2024), and 480 sessions (but 481 sessions actually

occurred in 2024). Also, the table shows 416 sessions utilized in 2025, even though we have reimbursed 417 sessions from 2025 contract funds (one 2024 session at \$80 rate, and 416 2025 sessions at \$120 rate).

## **Provide an update on current TAP providers and efforts to recruit additional providers.\***

We recruit TAP providers through directly reaching out, social media (e.g., Facebook), word-of-mouth and requests to current TAP providers to tell their colleagues about TAP and ask them to consider becoming a TAP provider. For Jan-Sep 2025, we subcontracted with 25 agencies and had 20 therapists actively reporting TAP sessions.

TAP providers and referred families are asked to have their first session within 30 days of the referral; this timeline ensures that families are able to get in quickly rather than waiting to see a therapist who has no current openings. We have had at least one TAP provider available to start sessions within 30 days of referral for each 2025 TAP referral. The typical wait time to start services with a TAP Provider is about 2 to 4 weeks from the referral date.

*Comment: Please clarify what the average wait time is for a TAP referral to start sessions.*

## ***Look Around Boone Campaign***

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### **Provide an update on Look Around Boone related activities during the reporting period.\***

Our LAB social media efforts on Facebook, Instagram, and Twitter continue to include messaging that normalizes mental health needs and help seeking as well as raises awareness of community resources and events. High school students have continued to manage the LAB Instagram site and post about topics such as stress management and healthy boundaries. LAB Posters created utilizing student input have continued to be displayed in school buildings. Each poster normalizes stressors youth face and provides a QR Code linking students to coping strategies. In May, we held our 4th Annual LAB Resource Fair in collaboration with the City/Boone County Public Health & Human Resources (PHHS) mental health event. This event included a film screening of 'Our Turn to Talk', a defining film that captures youth voices about what their mental health life is really like. The film was followed by a panelist discussion. Our LAB Resource Fair coincided with the screening event and included 18 agencies/resources providing information about community resources and services. As May is Mental Health Awareness Month, we ran a 4-week 98.3 The Dove radio spot that normalized reaching out for help, highlighting how we provide support in connecting to resources. In July, a 6x4 LAB QR code ad was included on Rock Bridge Basketball's Anti-Bullying Schedule which included the printing and distribution of 1,000 schedules around the community. Since 2023, LAB and PHHS have partnered in the 'Share Your Journey' campaign, a community collaborative that supports youth voice by encouraging youth to share their mental health testimony. Youth testimonies are published on the LAB website to encourage others. The 'Share Your Journey' QR codes have been placed in the "Mindful Kits" being distributed by PHHS.

## *Projected Activities for Next Quarter*

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### **Provide a brief summary of activities that will be pursued in the next quarter.\***

Juvenile Justice Sectors Collaboration & Referral Projected Activities: On November 4th and 5th, FACE CBS and the DIVERT Program are scheduled to jointly provide a presentation and training to the entire Columbia Police Department about our services and referral processes. Also, our Outreach Coordinator has been reaching out to the Hallsville Police Department with the hopes of scheduling a meeting with them before the year end to provide service and referral information. Additionally, we have been taking steps towards having a presence at the Juvenile Justice Center on family visitation nights to be available to connect with families at that time.

## File Attachment Summary

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### *Applicant File Uploads*

- 3rd Quarterly Dashboard and Referrals (slide 9).pptx

# FACE Board Report 2025

[View in Power BI](#) ↗

**Last data refresh:**  
10/14/2025 12:16:09 PM UTC

**Downloaded at:**  
10/14/2025 5:19:40 PM UTC

# FACE Board Report YTD - 2025 (Total Cases = 372)

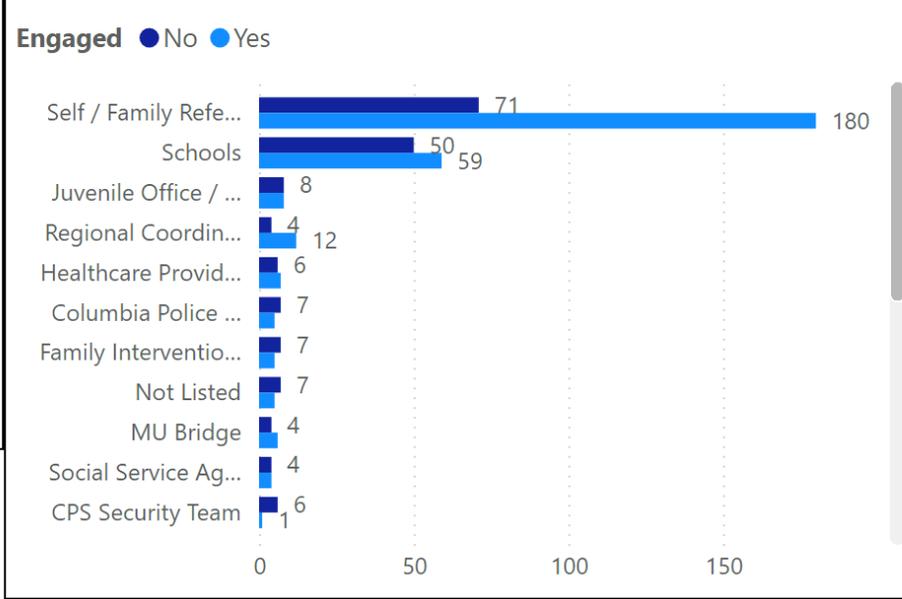
**Table 1 - Referral/Assessment Totals**

Attribute	Value
Total Referrals	372.00
Total Assessments	186.00
Total Support Cases	54.00
Overall Engagement Rate	0.65
CM Engagement Rate	0.58
Avg Days To Assessment	14.69
Families Served Current Year	311.00

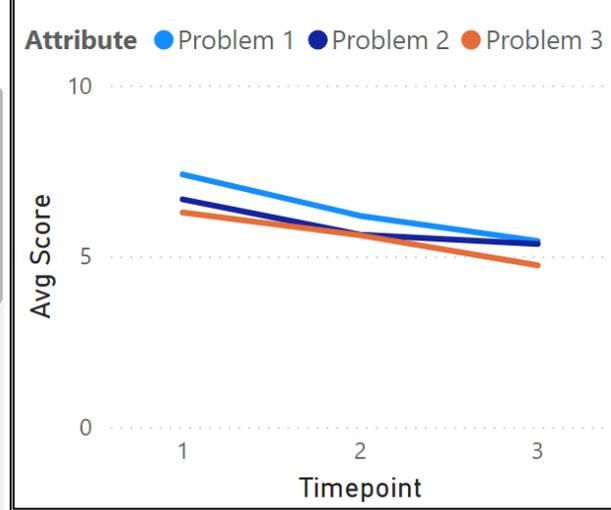
**Table 2 - Referring City**

City	Ref(Eng)	Ref(Eng) Rate
Ashland	7 (6)	0.56 (0.65)
Centralia	4 (2)	1.05 (2.11)
Columbia	340 (172)	0.36 (0.72)
Hallsville	6 (3)	0.3 (0.59)
Harrisburg	8 (2)	0.03 (0.14)
Rocheport	1 (0)	0.22 (∞)
Sturgeon	6 (1)	0.160 (0.99)

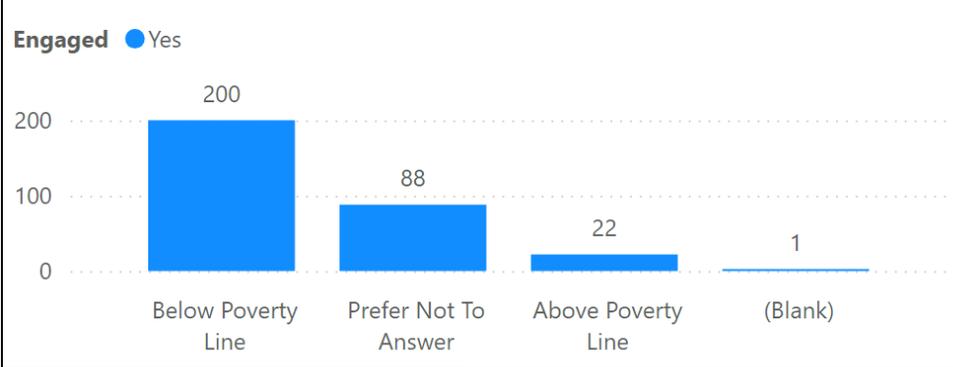
**Table 3 - Referring Agency**



**Table 4 - TPA Results**

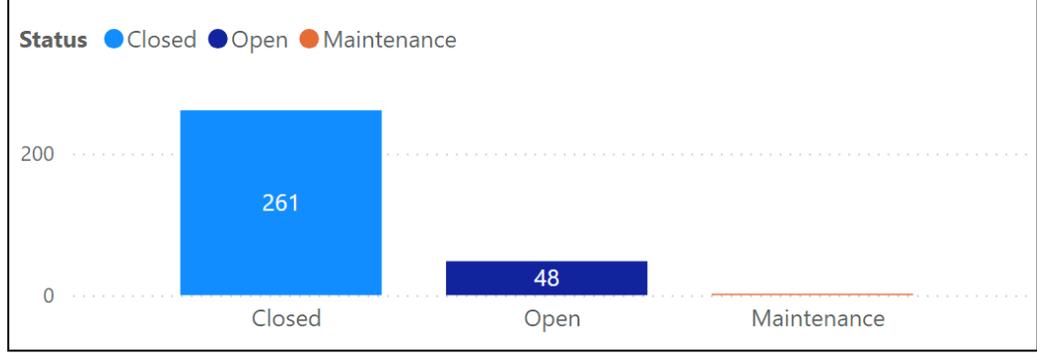


**Table 5 - Income**



\*Above and below are calculated based off of 200% of the poverty line for combined members of the household

**Table 7 - Status**



**Pending** - When a referrer or a family has contacted FACE to register a child/family for services.  
**Open** - The family has completed their Assessment with the Clinical Case Manager.  
**Maintenance** - The family has linked to desired services and follow-up contact is occurring.  
**Closed** - the family has not responded to a month's worth of contact attempts, where a family has told us they no longer desire FACE support, when a family has successfully met their goals, or when a child/family is no longer a Boone County resident.

# FACE Board Report YTD - 2025 (Total Cases = 372)

Table 8 - Race

Engaged ● Yes

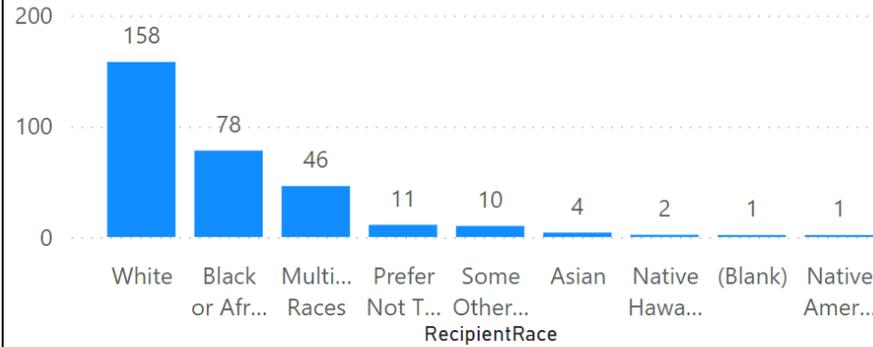


Table 22 - Ethnicity

Engaged ● Yes

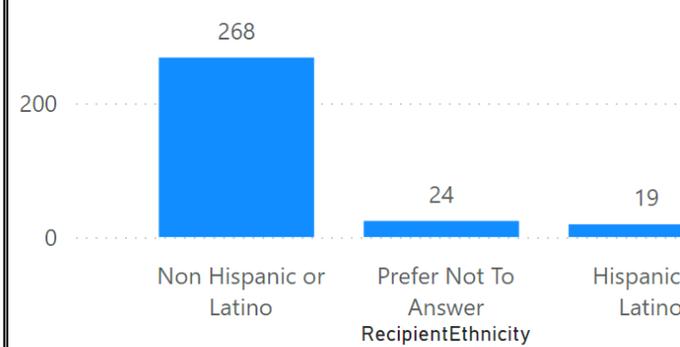


Table 6 - Gender

Engaged ● Yes

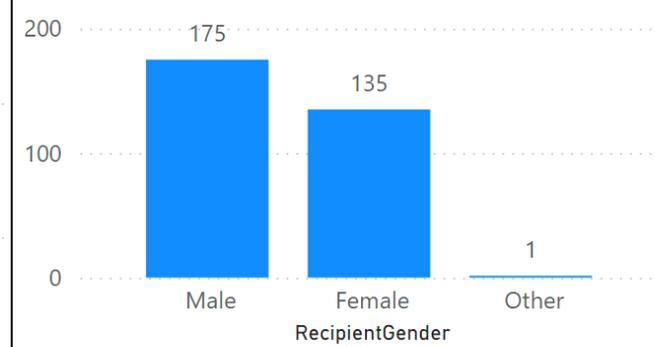


Table 9 - Age

Engaged ● Yes

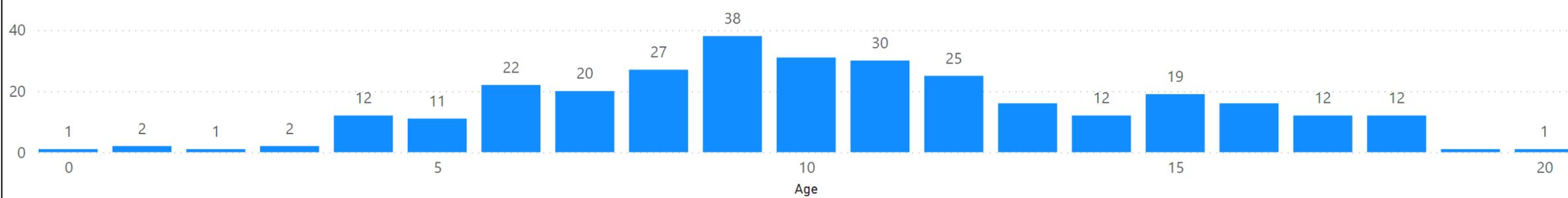
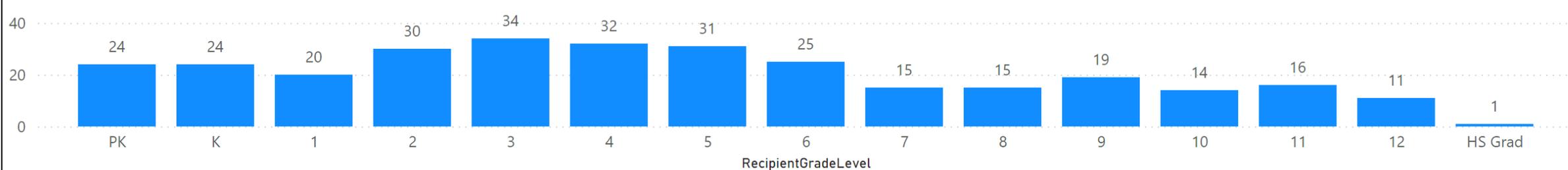


Table 10 - Grade

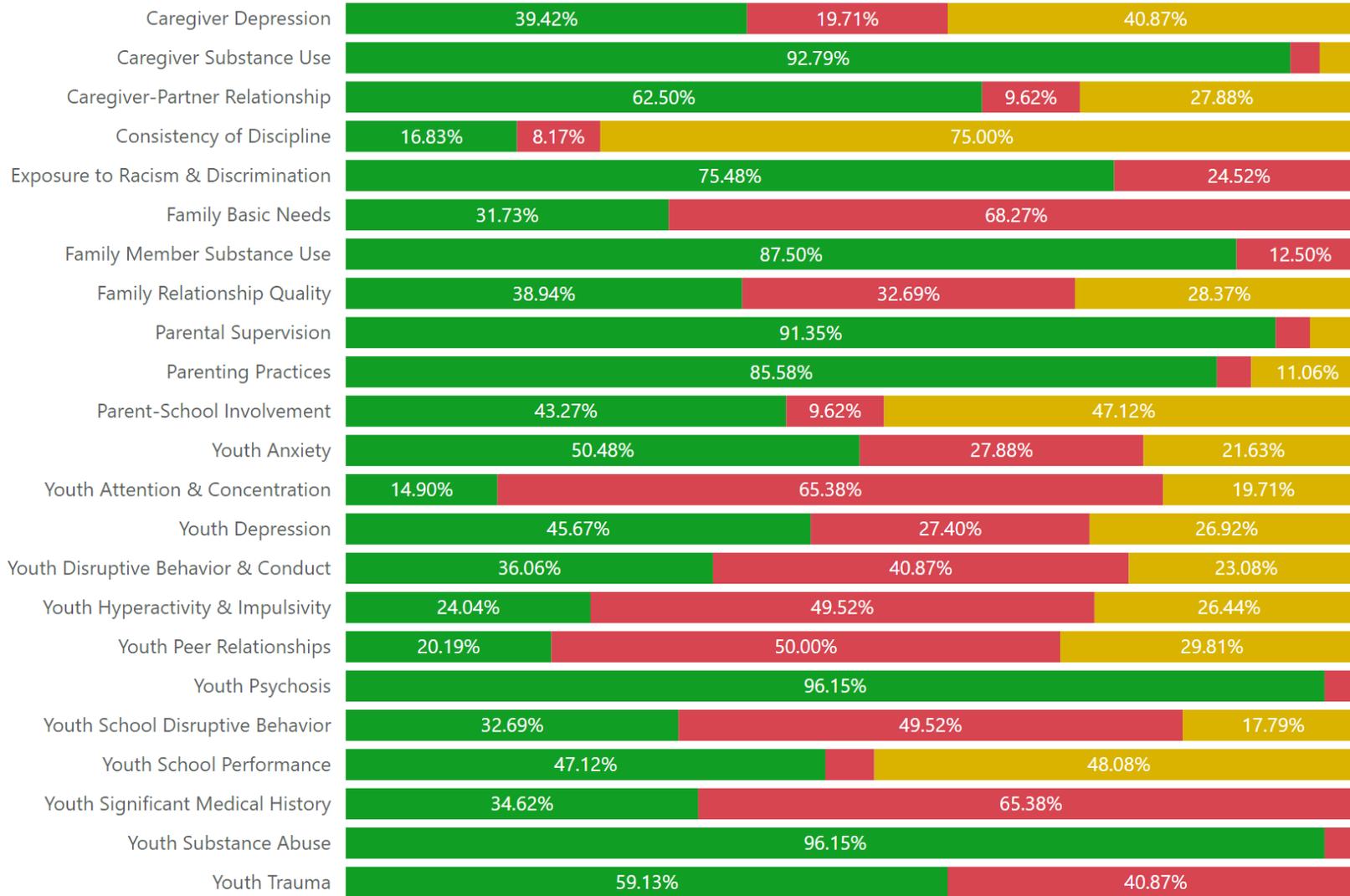
Engaged ● Yes



# FACE Board Report YTD - 2025 (Total Assessments = 186)

**Table 11 Results By Domain**

**Score Range** ● Green ● Red ● Yellow



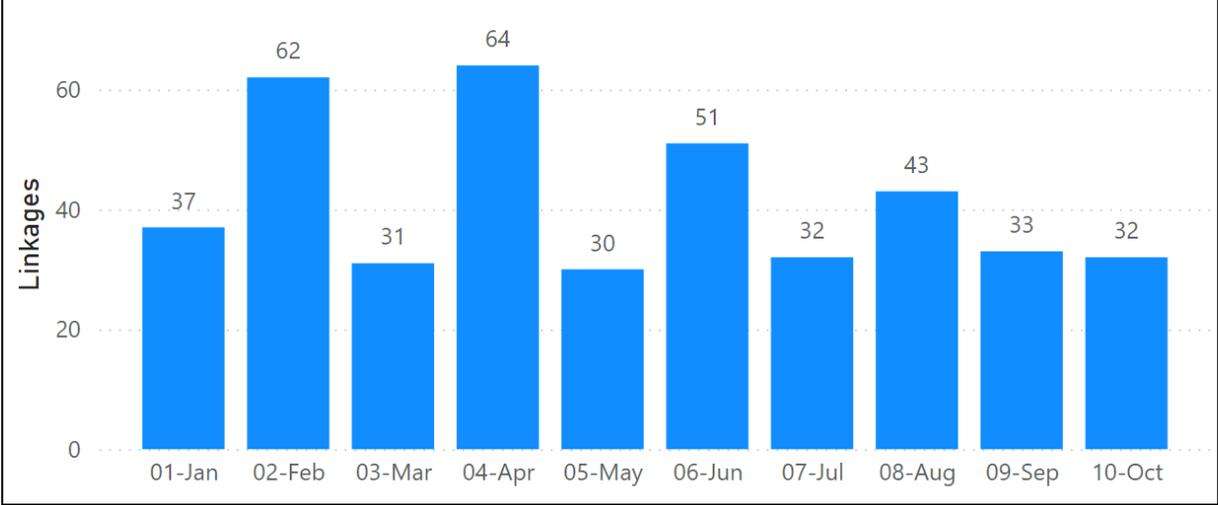
\* These data only reflect completed assessments and may not match the number of cases shown in graphs on previous pages when both the assessment and intake questions are not complete. There are times when an assessment has been completed by the family, but the intake questions have not yet been taken by the CCM.

- Green represents the % of families reporting the domain as an area of strength
- Yellow represents the % of families reporting the domain as an area of warning / at risk
- Red represents the % of families reporting the domain to be an area of concern

**Table 14 - Linkages by Type**

Service Type	Count
After School Programming & Extracurricular Activities	31
Basic Needs	68
Crisis Resources	7
Diagnostic Assessments & Evaluations	48
Employment & Financial	14
Family Therapy	5
Group Therapy	1
Individual Therapy – Adult	13
Individual Therapy – Youth	112
Intensive Case Management & Supportive Services	9
Juvenile Office	7
Legal Aid	2
Medical & Dental	22
Other Services Provided	14
Parenting Support	25
School-Based Supports	34
Therapeutic Mentoring	3
<b>Total</b>	<b>415</b>

**Table 15 - Linkage Counts by Month**



## Community Based Indicators

	Count	Total	Percentage
60% of individuals receiving case management through community-based services decrease self-reported top problems.	83	137	60.58%
40% of individuals receiving community-based services improve behavioral health symptoms	49	83	59.04%
80% of individuals completing suicide risk assessments will develop safety plans	3	3	100.00%
60% of individuals referred for suicide risk and participate in community-based services case management are connected to services	5	5	100.00%
60% of individuals receiving information and referral reported support and menu of options was helpful	54	54	100.00%
50% of individuals engage in case management through community-based services following referral.	186	318	58.49%
50% of individuals who are linked with services continue follow up through Community-Based Services case management.	117	133	87.97%
55% of individuals participating in community-based services case management are linked with services.	133	186	71.51%
10% of individuals participating in community-based services case management were referred from the justice system sector	12	42	28.57%
50% of individuals referred from the justice system sector and participating in community-based services case management are linked with services.	10	12	83.33%

**Excludes support cases**, but includes cases created in prior year and served in current year.

**Quick Case:** Term used when a staff member creates and provides an individualized Menu of Service Option(s) to someone ineligible for case management services (i.e., service providers, adults without children, or out-of-county families) that has expressed a need and desire for support.

**Suicide Risk Screeners** are offered and provided on an as needed basis through a platform based on family preference (phone, zoom, in-person).

**Safety Planning** is offered and provided on an as needed basis to families whose presenting concerns include a safety concern (i.e., thoughts of suicide). Level of safety planning is dependent upon families' willingness to participate.

**Menus of Service Options:** Term used to describe a list of community resources that is created and provided based on identified preferences and unique needs.

Additional Indicators	Count	Total
Quick Case Count	22	
Suicide Risk Screener Count	3	
Safety Plan Count	6	
Total Menus Provided Count	699	

Includes support cases and cases created in prior year and served in current year.

What is the engagement criteria for a support case?

Table 16: Caregivers by Age Group

Engaged ● 1



Table 17: Caregivers by Gender

Engaged ● 1



Table 18: Caregivers by Income

Engaged ● 1

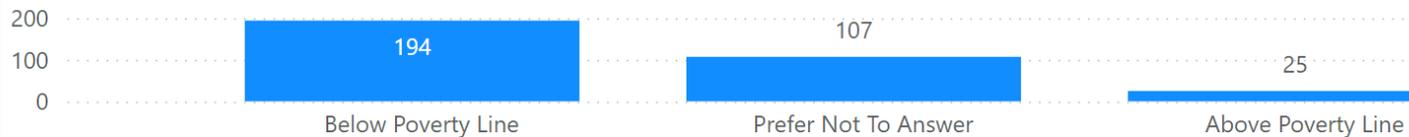


Table 19: Caregivers by Race

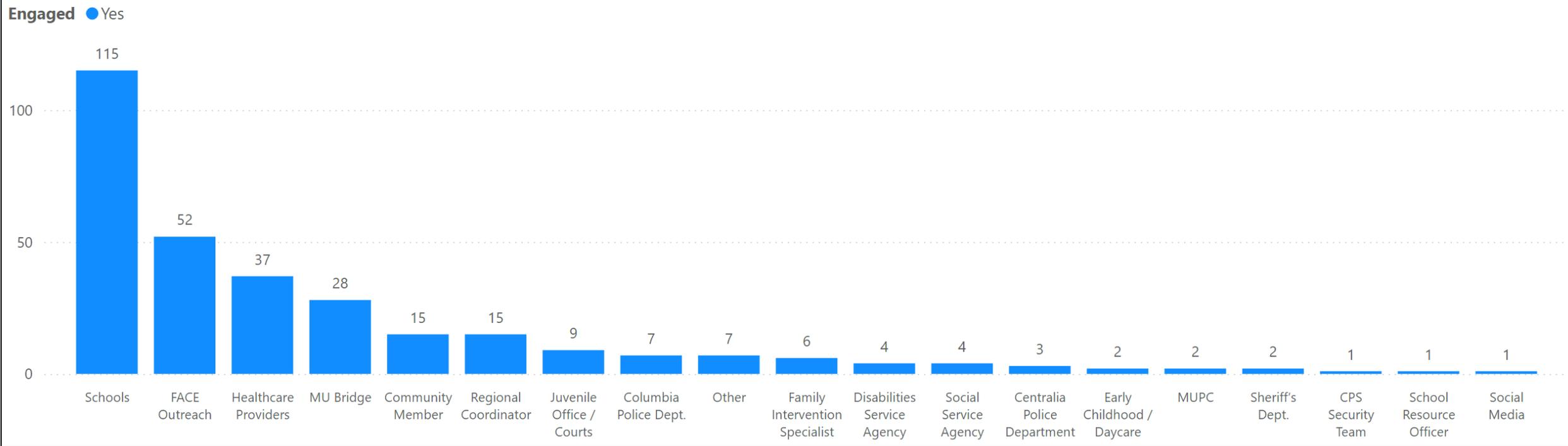
Engaged ● 1



**Table-20 Family Feedback Results**



**Table 21 - How Did You Hear About Us**



<b># of Cases Referred to TAP</b>	<b># of Cases Engaged in TAP</b>	<b># of Cases Completed TAP</b>	<b># of TAP Sessions Utilized</b>
51	45	39	416
(90 in 2024) (96 in 2023) (63 in 2022) (78 in 2021) (246 in 2020)	(55 in 2024*) (64 in 2023) (46 in 2022) (74 in 2021) (170 in 2020)	(42 in 2024) (43 in 2023) (27 in 2022) (50 in 2021) (68 in 2020)	(481 in 2024*) (454 in 2023) (273 in 2022) (393 in 2021) (707 in 2020)

... 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95 96 97 98 99 100